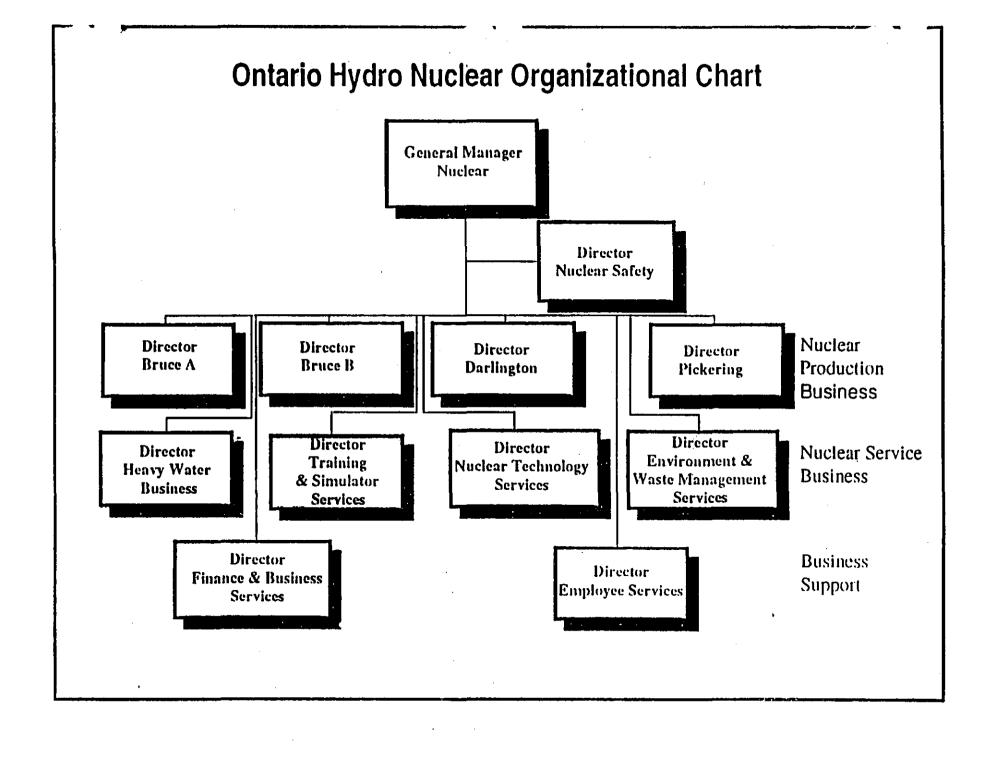


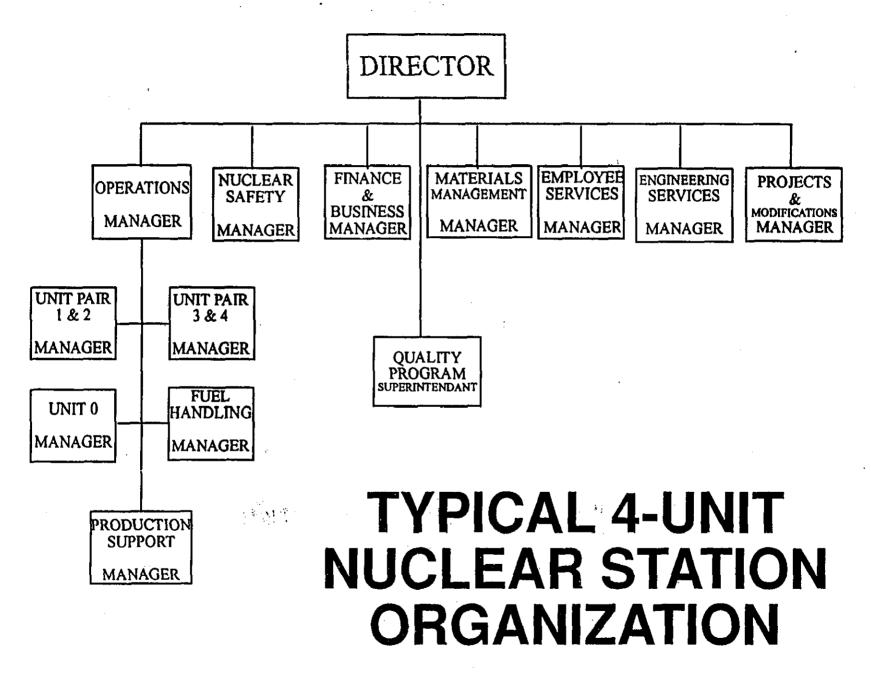
Comparison of Ontario Hydro Nuclear Generating Stations

Station	Pickering	Bruce	Darlington
Units	8	8	. 4
Net Mwe to grid	508	750	881
Boilers	12	8	4
Fuel Channels	380	480	480
Efficiency (%)	29.1	29.1	31.7

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OHN Business Organization

Nuclear-electric Generation Managed Process

Key Results Areas

- ♦ Worker Safety
- + Nuclear Safety
- ♦ Business Performance
- ♦ Production of Electricity
- ◆ Employee Satisfaction
- ◆ Sustainable Development

Operations Functions

- + Systems/Equipment
 - Commission/operate/maintain
- calibration, testing
- + Work protection
- + Chemical sampling/analysis
- ◆ Housekeeping
- ♦ Security
- ♦ Authorize O&M procedures
- + O&M technical support
- ◆ Field training

Generic Managed Process

- + Vision/Mission Statement
- ◆ Goals & Objectives
- Primary Delivery Functions
- Strategy
 - Resources/budget
 - -- Organization

 - Control
 - KRAs, performance measures, standards, targets
 - Performance monit

 - * Corrective Action

Station Primary **Delivery Functions**

- ◆ Produce electricity
- ♦ Commission new facilities
- + Provide feedback
- ◆ Train Staff
- ◆ Upgrade D₂O
- ◆ Detritiate D₂O (DNGD)

Engineering Services

- + Specialized technical support
- reliability analysis
- mech./elect./nuclear engineering
- computers/control systems
- chemical control
- + System modifications
- ♦ System surveillance
- + Work plans
- ◆ O&M procedures
- ◆ Problem solving

Finance & Business Services

- + Strategic & financial planning
- + Performance improvement
- ◆ Financial services
- ◆ Information management
- Workplace services
- ◆ Administrative support

Nuclear Safety

- + Safety analysis/risk assessment
- + Advise Management
 - performance trends
 - licensing issues
- ◆ HPES/root cause investigations
- ♦ Emergency preparedness
- ♦ Health Physics program
- Operating Experience program
- ◆ Puel & Physics
- ◆ Documentation (QTR, AIM, OP&P, Safety Report)

Materials Management

- + Procurement
- ♦ Warehousing & shipping
- ◆ Manage spare parts program
 re-order points/quantities
- ♦ Administer contracts
- + MM strategies
 - EQ, waste minimization

Quality Assurance

- ♦ Manage station QA program
 - procurement
 - Design & construction
 - Commissioning & Operation
- QA policies & procedures
- ◆ Corrective action program-
- ◆ Facilitate external audits
- ◆ Consult on QA, codes & standards

Projects & Modifications Dep't

- ◆ Design, install & commission
- + Project management
- ◆ Documentation
- ◆ Training

Employee Services

- ♦ Line Management services
 - Hiring
 - Human relations training
 - Labour relations/grievances
 - policy development
 - EAP/Human rights/Rehab
- wage & salary administration
- ◆ Employee communications
- conventional & radiation safety at Darlington

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Fuel Handling

- ◆ Technical Support
 - O&M documentation
 - performance reporting
 - design & engineering services
- ◆ Maintenance
 - all P/H facilities
- decontamination facility
- ◆ Operations
- ◆ Planning
 - daily work plan
 - performance reports

Tritium Removal & HWM (DNGD)

- ◆ Technical Support
- ◆ Operations
- ◆ Maintenance
- ♦ Planning